

GENERAL MOTORS

Mary T. Barra
Chairman & Chief Executive Officer

November 23, 2020

Mr. Kieran Suckling, Executive Director, Center for Biological Diversity
Mr. William C. Baker, President and CEO, Chesapeake Bay Foundation
Ms. Darryl Molina Sarmiento, Executive Director, Communities for a Better Environment
Mr. Bradley Campbell, President, Conservation Law Foundation
Ms. Wendy Wendlandt, Acting President, Environment America
Mr. Fred Krupp, President, Environmental Defense Fund
Mr. Howard Learner, President, Environmental Law & Policy Center
Ms. Gina McCarthy, President and CEO, Natural Resources Defense Council
Mr. Robert Weissman, President, Public Citizen, Inc.
Mr. Michael Brune, Executive Director, Sierra Club
Mr. Kenneth Kimmell, President, Union of Concerned Scientists

Dear Environmental Leaders,

On behalf of General Motors, I am writing today to provide you with an update on our commitment to an all-electric, zero emission future and our hope that we can come together to make that vision a reality. President-elect Biden recently said, "I believe that we can own the 21st century car market again by moving to electric vehicles." We at General Motors couldn't agree more. We are inspired by the President-elect's Build Back Better plan which outlines a clear intention to expand vehicle electrification in the United States, create one million jobs, install 550,000 charging stations, and position American auto workers and manufacturers to win the race for electrification.

We believe the ambitious electrification goals of the President-elect, California, and General Motors are aligned to address climate change by drastically reducing automobile emissions. We are confident that the Biden Administration, California, and the U.S. auto industry, which supports 10.3 million jobs, can collaboratively find the pathway that will deliver an all-electric future. To better foster the necessary dialogue, we are immediately withdrawing from the preemption litigation and inviting other automakers to join us.

General Motors wants to accelerate customer adoption of electric vehicles. We are uniquely positioned to lead in EVs with our cutting-edge technology, manufacturing expertise and scale. Last week, we announced that we will launch 30 new EVs globally by 2025, and two-thirds of those vehicles will be in the U.S. We also committed more than \$27 billion in planned EV and AV product spending – exceeding GM's combined gas and diesel planned investments for the first time.

Throughout the year, we strengthened our product and manufacturing investments, all to speed up the development and deployment of EVs, AVs and their related technologies. We revealed the Cadillac LYRIQ, GMC Hummer EV and Cruise Origin; shared details on our Ultium battery platform and our Ultium Cells LLC joint venture with LG Chem; and announced a \$4.2 billion investment to build electric vehicles at our Factory Zero Assembly plant in Detroit, and in our Spring Hill, Tennessee Assembly plant. These manufacturing investments are creating thousands of good-paying jobs.

Given this shared enthusiasm and the President-elect's call to bring the country back together, we believe there is now a path to achieve agreement on a national standard and complementary policies to accelerate the electrification of the light-duty transportation sector. This effort is critical to addressing climate change, and we look forward to working together.

Sincerely,



300 Renaissance Center • MC: 482-C39-B10 • Detroit, Michigan 48265